PUBLIC NOTICE

DEVELOPMENT CORPORATION OF ABILENE, INC.

A regular meeting of the Development Corporation of Abilene, Inc. will be held on Tuesday, December 18, 2007, in the Develop Abilene conference room, 174 Cypress St., Abilene, Texas, 3rd floor, commencing at 1:30 p.m. to consider the following agenda:

SIGNED:

Richard Burdine, Asst. City Manager for Economic Development

AGENDA

December 18, 2007 1:30 p.m.

Develop Abilene Conference Room 174 Cypress St., 3rd floor

- 1. Call the meeting to order.
- 2. Approval of minutes from November 27, 2007 meeting.
- 3. Sales Tax report for December 2007 and Preliminary Status of Funds report for October 2007.
- 4. FY07 annual report from the Abilene Industrial Foundation.
- 5. Discussion and possible approval of an oral resolution authorizing the CEO to negotiate a construction contract for the expansion of the building located at 6450 Five Points Parkway, occupied by PWP Industries.
- 6. Executive Session: Pursuant to Tex. Gov't Code Sec. 551.087, an executive session may be held (1) to discuss or deliberate regarding commercial or financial information that the governmental body has received from a business prospect that the governmental body seeks to have locate, stay, or expand in or near the territory of the governmental body and with which the governmental body is conducting economic development negotiations; or (2) to deliberate the offer of a financial or other incentive to a business prospect described by Subdivision (1). After discussion in executive session, any action or vote will be taken in public.

Pursuant to Tex. Gov't Code Sec. 551.072, an executive session may be held to discuss the possible exchange, lease, or value of real property associated with a project to be funded by the DCOA since deliberation in open session would have a detrimental effect on the DCOA's negotiations with a third party. After discussion in executive session, any action or vote will be taken in public.

Pursuant to Tex. Gov't Code Sec. 551.071, an executive session may be held to consult with the DCOA attorney regarding pending or contemplated litigation or a settlement offer regarding DCOA funded projects or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with Chapter 551 of the Government Code. After discussion of the contemplated legal matters in

DCOA Agenda December 18, 2007 Page 2 of 2

executive session, any action or vote will be taken in public.

- 7. Discussion and possible approval of an oral resolution authorizing the CEO to negotiate an exchange of real estate with the Taylor County Expo Center, the City of Abilene and Taylor County and reimbursement to Taylor County of tax revenue lost from adoption of Freeport Tax Exemption in substantial conformance with the draft Memorandum of Understanding among the parties.
- 8. Adjournment

CERTIFICATE

I hereby certify that the abo	ve notice of meeting was	posted on the bulletin board at the City	Hall of
Abilene, Texas, on the	day of	, 2007, at	
		City Secretary	

NOTICE

Persons with disabilities who would like special assistance or need special accommodations to participate in this meeting should contact Department of Economic Development, (325) 676-6390, at least forty-eight (48) hours in advance of this meeting. Telecommunication device for the deaf is (325) 676-6360.

+S. DCOA Agenda FY 2008 2007-12-18 Agenda doc

DEVELOPMENT CORPORATION OF ABILENE, INC. BOARD MEETING MINUTES NOVEMBER 27, 2007

MEMBERS PRESENT: Ray Ferguson Joe Crawford

Stan Lambert

MEMBERS ABSENT: Dee Moore Mike Schweikhard

STAFF PRESENT: Richard Burdine Kim Tarrant

A.C. Alrey Stanley Smith
David Wright Dan Santee

GUESTS PRESENT: Jacqueline LaCroix KTXS News

Jordan A. Ray KTXS News

Judy Wilhelm SBDC

Loretta Fulton Freelance Writer

Bill Ehrie Abilene Industrial Foundation

1. CALL TO ORDER. Ray Ferguson called the meeting to order at 1:30 p.m. in the Develop Abilene conference room located at 174 Cypress, 3rd floor, Abilene, TX.

- 2. APPROVAL OF MINUTES FROM OCTOBER 16, 2007 MEETING. Stan Lambert made a motion to approve the minutes from the October 16, 2007 meeting. Joe Crawford seconded and the motion carried.
- 3. SALES TAX REPORT FOR NOVEMBER 2007; PRELIMINARY STATUS REPORT FOR SEPTEMBER 2007. David Wright reviewed the Sales Tax Report for November 2007 and the preliminary status of funds report for September 2007. The sales tax rebate for economic development is \$764,577.73, which is 3.4% above November of last year. For September 2007, total assets were nearly \$54.2 million, total liabilities were \$3.3 million, and the undesignated fund balance was \$21.9 million.
- 4. DISCUSSION AND POSSIBLE APPROVAL OF A RESOLUTION RATIFYING A CONTRACT WITH TITTLE LUTHER PARTNERSHIP AND FUNDING FOR DESIGN OF THE EXPANSION OF THE FORMER SPEC 2 FACILITY TO MEET THE NEEDS OF PWP INDUSTRIES. PWP began leasing Spec 2 in the Five Points Business Park in March 2006 and began manufacturing operations in September 2006. PWP has grown more rapidly than expected, has exceeded its space needs and would like to expand on-site. In October 2007, the DCOA granted authority to the CEO to negotiate with an architectural firm to design the Phase 2 expansion. The Tittle Luther Partnership (TLP) was retained because they designed the original Spec 2 building.

Staff requests the board ratify a contract already executed with TLP and approve total funding of \$377,345 for the design of a 125,000 square-foot warehouse expansion of the facility.

A motion was made by Joe Crawford to approve Resolution No. DCOA-2008.03 as presented. Stan Lambert seconded the motion and it carried.

- 5. PRESENTATION OF ANNUAL REPORTS FOR FISCAL YEAR ENDED SEPTEMBER 30, 2007 BY THE ABILENE INDUSTRIAL FOUNDATION AND THE TTU SMALL BUSINESS DEVELOPMENT CENTER. Due to conflicting schedules, the report from the Abilene Industrial Foundation was tabled until the next DCOA board meeting. Judy Wilhelm presented the FY 07 Annual Report from the TTU Small Business Development Center. There were 67 total businesses that opened; 32.8 % in service and 26.9% in retail. A total of 348 jobs were created; 28.4% in service, 18.7% in retail, and 19.0% in accommodation & food. Capital formation was \$11.8 million with 26.8% in accommodation & food, 21.9% in manufacturing, and 14.7% in service.
- 6. PRESENTATION AND POSSIBLE APPROVAL OF THE DCOA ANNUAL REPORT OF ACTIVITIES FOR FY 2007. Richard Burdine reviewed highlights from the DCOA Annual Report of Activities for FY07. Of significance for FY07 is the establishment of a foundation for a new biotech research sector in this community, with the TTU School of Pharmacy, Receptor Logic, and Project Research Center. The Senior Safe at Home call center is also a major addition to Abilene. Also noteworthy was the DCOA's assistance with the retention of existing businesses such as Coca-Cola Bottling Company, Eagle Aviation, Abtex Beverages, and Texas Metals & Recycling. Other major board actions include authorizing the design of a Spec 3 building in the Five Points Business Park, and the board's on-going effort to work with Cisco Junior College and Texas Tech Technical College to provide employment training for Abilene's residents.

Stan Lambert moved to approve said report as presented. Joe Crawford seconded and the motion passed by unanimous consent.

7. **EXECUTIVE SESSION:** Pursuant to Tex. Gov't Code Sec. 551.087, an executive session may be held (1) to discuss or deliberate regarding commercial or financial information that the governmental body has received from a business prospect that the governmental body seeks to have locate, stay, or expand in or near the territory of the governmental body and with which the governmental body is conducting economic development negotiations; or (2) to deliberate the offer of a financial or other incentive to a business prospect described by Subdivision (1). After discussion of the contemplated economic development matters in executive session, any action or vote will be taken in public.

Pursuant to Tex. Gov't Code Sec. 551.072, an executive session may be held to discuss the possible exchange, lease, or value of real property associated with a project to be funded by the DCOA since deliberation in open session would have a detrimental effect on the DCOA's negotiations with a third party. After discussion in executive session, any action or vote will be taken in public.

Development Corporation of Abilene Board Minutes – November 27, 2007 Page 3 of 3

Pursuant to Tex. Gov't Code Sec. 551.071, an executive session may be held to consult with the DCOA attorney regarding pending or contemplated litigation or a settlement offer regarding DCOA funded projects or on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with Chapter 551 of the Government Code. After discussion of the contemplated legal matters in executive session, any action or vote will be taken in public.

At 2:06 p.m. the Board went into Executive Session. At 3:24 p.m. the Board reconvened and announced that no vote or action was taken in Executive Session.

- 8. DISCUSSION AND POSSIBLE APPROVAL OF AN ORAL RESOLUTION AUTHORIZING THE PURCHASE OF LAND FOR CONSTRUCTION OF THE LIFE SCIENCES ACCELERATOR BUILDING. Joe Crawford moved to approve an oral resolution authorizing the purchase of land for construction of the life sciences accelerator building. Stan Lambert seconded and the motion carried by unanimous consent.
- **9. ADJOURNMENT.** The next meeting will be December 18th. There being no further business, the meeting was adjourned.

Ray	Ferguson,	President	

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MEMORANDUM

December 12, 2007

TO: Larry D. Gilley, City Manager

FROM: David M. Wright, Director of Finance

SUBJECT: December Sales Tax

The sales tax rebate for December is \$2,578,907.25, which represents October sales. This is 6.67% above last year. The breakdown of the December rebate is \$1,934,180.44 to the General Fund and \$644,726.81 for economic development. Of this rebate, \$90,102 is from prior periods, audit payments, future payments, and unidentified payments. Based on this rebate, sales tax is 4.39% above last year for the period of October through December. I have requested the detail

from the state.

Should you have any questions, please contact me.

DMW:ls

cc: Richard Burdine, Assistant City Manager David Vela, Assistant City Manager

Evalin McClain, Assistant City Manager

CITY OF ABILENE SALES TAX COMPARISION

	GENERAL FUND	ECONOMIC DEVELOPMENT		GENERAL FUND	ECONOMIC DEVELOPMENT	
Accounting	Actual	Actual	TOTAL.	Actual	Actual	TOTAL
Period Month	2006-07	2006-07	2006-07	2007-08	2007-08	2007-08
October	\$1,951,422.77	\$650,474.25	\$2,601,897.02	\$2,029,217.53	\$676,405.84	\$2,705,623.37
November	2,229,381.42	743,127.14	2,972,508.56	2,293,733.19	764,577.73	3,058,310.92
December	1,813,239.09	604,413.03	2,417,652.12	1,934,180.44	644,726.81	2,578,907.25
YTD	\$5,994,043.28	\$1,998,014.42	\$7,992,057.70	\$6,257,131.16	\$2,085,710.38	\$8,342,841.54
January	1,877,628.47	625,876.16	2,503,504.63			
February	2,710,392.23	903,464.08	3,613,856.31			
March	1,797,210.64	599,070.21	2,396,280.85			
April	1,922,282.36	640,760.78	2,563,043.14			
May	2,554,414.62	851,471.54	3,405,886.16			
June	1,819,065.78	606,355.26	2,425,421.04			
July	1,987,476.01	662,492.00	2,649,968.01			
August	2,348,841.11	782,947.03	3,131,788.14			
September	2,013,292.73	671,097.58	2,684,390.31			
FY TOTAL	\$25,024,647.23	\$8,341,549.06	\$33,366,196.29			

NOTE: REPORT REFLECTS THE MONTH SALES TAX IS RECEIVED FROM AUSTIN. REVENUE IS RECORDED ON THIS BASIS FOR BUDGETARY PURPOSES.

THE COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) WILL REFLECT GASB 33 REQUIREMENT IN ADDITION TO THE BUDGET BASIS.

DEVELOPMENT CORPORATION OF ABILENE, INC. 1/2 CENT SALES TAX REVENUE

FY 2008: Monthly and Year-to-Year Comparisons

Accounting Period Month	Actual 2006-07	Actual 2007-08	% Change
October	\$650,474	\$676,406	3.99%
November	743,127	764,578	2.89%
December	604,413	644,727	6.67%
YTD	\$1,998,014	\$2,085,710	4.39%
January	625,876		
February	903,464		
March	599,070		
April	640,761		· ·
May	851,472		
June	606,355		***************************************
July	662,492		
August	782,947		
September	671,098		
FY TOTAL	\$8,341,549		

Note: Report reflects the month sales tax is received from Austin. Revenue is recorded on this basis for budgetary purposes.

The Comprehensive Annual Financial Report (CAFR) will reflect GASB 33 requirement in addition to the budget basis.

Revenue for December '07 represents October '07 sales. Approximately \$22,525 of the rebate is from prior periods, audit, and future payments.

Audit Payments: Larger businesses submit sales tax collections to the State Comptroller every month and smaller ones either quarterly or annually. The Comptroller audits the books of these businesses on a four year cycle to determine if sales tax was collected on all taxable sales. Audit collections represent the sales tax revenue from prior sales and submitted or refunded subsequent to the audit.

CITY OF ABILENE, TEXAS

PRELIMINARY

DEVELOPMENT CORPORATION OF ABILENE, INC.

DEVELOF	MENT CORPOR		ENE, INC.	
	<u>Balance</u> October			
	October	01, 2001		
ASSETS:	_			
Cash and Investments	-			\$17,798,440
Notes receivable				16,640,892
Accounts receivable				4,500
Due from other governments				1,432,663
Prepaid Expense				0_
Total Current Assets				\$35,876,495
OTHER ASSETS:	•			
Fixed assets				\$20,671,347
Accumulated depreciation				(3,281,334)
Total Other Assets				17,390,013
TOTAL ASSETS				\$53,266,508
LIABILITIES:				
Vouchers payable	*			\$66,919
Deferred revenues				2,344,169
Total Liabilities				\$2,411,088
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FUND BALANCES:	_			
Investment in general fixed assets	-			\$17,390,013
Reserved for contractual obligations(ext	·			10,270,235
Reserved for obligated programs(internations)	al)			1,752,171
Reserved for contingent liabilities				
Undesignated Balance				21,443,001
Total Fund Balance				\$50,855,420
TOTAL LIABILITIES AND FUND BAI	_ANCES			\$53,266,508
FIXED ASSETS:				
Buildings and Improvements:	Original Cost	Improvements	Depreciation	Total
2601 Airport Blvd.	\$1,563,210	\$540,632	\$282,508	\$1,821,334
2809 Airport Blvd.	396,519	444,583	293,458	547,644
2841 Airport Blvd.	456,736	62,923	262,261	257,398
4002 Loop 322	1,290,916	2,384,891	1,205,519	2,470,288
515 acres - Five Pts Bus Park	552,287	2,435,432	243,544	2,744,175
6450 Five Points Parkway	5,809,354	405 700	575,521	5,233,833
Grant Bldg 341 Pine	147,194	405,726	187,767	365,154 440,238
303.53 acres Hwy 36 & FM 18 2742 Lance Dr. (EASI Storage)	449,238 2,527,408	9,987	- 151,678	449,238 2,385,717
4109 Vine St	583,524	9,901	35,012	548,512
4009 Vine St 4009 Vine St	583,524	-	35,012 35,011	548,513
Vehicle: 2005 Dodge Caravan	18,011	-	7,205	10,806
Office Equipment: Copier	9,250	_	1,850	7,400
TOTAL FIXED ASSETS	\$14,387,173	\$6,284,174	\$3,281,334	\$17,390,013

DEVELOPMENT CORPORATION OF ABILENE STATUS OF FUNDS @ OCTOBER 31, 2007

	Ве	eginning I-T-D Revenues	urrent Month Revenues	Current FY Revenues	•	(MARCH, 1990) Ending I-T-D Revenues
REVENUE-TO-DATE			······································			
City Sales Tax (3131)	\$	102,733,207.48	\$ 671,698.47	\$ 671,698.47	\$	103,404,905.95
Sales Tax Retained (3132)		241,850.15	4,707.37	4,707.37		246,557.52
Other Services Charges (3731)		25.00				25.00
Princ Loans & Assess (3775)		868,651.55				868,651.55
Int Loans & Assess (3802)		2,060,915.74	2,709.06	2,709.06		2,063,624.80
Interest (3803)		5,948,089.74	59,568.25	59,568.25		6,007,657.99
Land Lease (3810)		7,428.83				7,428.83
Building/Space Rent (3816)		2,949,794.08	32,187.50	32,187.50		2,981,981.58
City Pay Phones (3890)		9,170.58				9,170.58
Miscellaneous Revenue (3892)		30,227.99				30,227.99
EDA Grant (3305)		242,100.00				242,100.00
Miscellaneous State Grants (3359)		6,500.00				6,500.00
Miscellaneous Federal (3379)		937,926.00				937,926.00
Interest on Investments (3800)		176,263.67				176,263.67
Other Interest (3809)		32,252.85				32,252.85
Interfund Recovery (3828)		1,534,976.08				1,534,976.08
Miscellaneous Recovery (3839)		1,891,340.41				1,891,340.41
Miscellaneous Prior Year (3840)		16,464.88				16,464.88
DCOA Admin (3847)		7,070.55				7,070.55
Other Contributions (3860)		96,866.60				96,866.60
Sale of Land (3870)		273,554.84				273,554.84
Sale of Buildings (3871)		981,647.87				981,647.87
Miscellaneous Damage Claims (3889)		1,173.04				1,173.04
GASB 22 Restatement		355,634.89				355,634.89
GASB 34 FY 03 Adjustment		579,426.49	 	 		579,426.49
	\$	121,982,559.31	\$ 770,870.65	\$ 770,870.65	\$	122,753,429.96

DEVELOPMENT CORPORATION OF ABILENE STATUS OF FUNDS @ OCTOBER 31, 2007

	E	Beginning I-T-D	Current Month	Current FY	Ending I-T-D		Outstanding
CONTRACTS ENGIMPERED		Expenditures	Expenditures	Expenditures	Expenditures		Contracts
CONTRACTS ENCUMBERED/							
EXPENDITURES-TO-DATE	•					_	00 710 00
Prior Years Programs	\$	57,047,456.33			\$ 57,047,456.33	\$	82,718.88
Business Services Division		6,133,252.87	63,409.16	63,409.16	6,196,662.03		-
DCOA Annual Contracts		1,788,884.61	27,570.89	27,570.89	· · ·		-
Abilene Industrial Foundation (4950)		10,550,934.60	•	•	10,550,934.60		-
Caruth Small Business Dev Cntr (4951)		2,045,621.05	-	-	2,045,621.05		-
Chamber Military Affairs (4952)		1,011,976.83	-	-	1,011,976.83		*
Airport Business Dev Mgr (4953)		318,606.12	•	-	318,606.12		-
EASI Records Const. 4990		2,440,442.58	-	•	2,440,442.58		65,854.42
Murf Systems 4998		151,665.00	-	-	151,665.00		-
Bandag Training5203		516,334.72	29,135.48	29,135.48	545,470.20		296,749.80
Rentech 04 5207		335,360.00	*	-	335,360.00		-
Sunoco Logistics 5208		143,544.00	-	-	143,544.00		33,456.00
EASI 04 5213		1,020,937.66	-	-	1,020,937.66		2,252,000.00
EHT 5216		98,300.00			98,300.00		· · ·
Fehr Food 5220		521,670.00	523,350.00	523,350.00	1,045,020.00		_
Research Ins 5221		500.00	-	-	500.00		
Advanced Trailer 5224		29,750.00	_		29.750.00		_
Transcend Services 5227		280,157.82	_		280,157.82		_
Bandag Building Improv 5228		200,107102	_		200,107,02		44,259.24
Glazers Ph III 5229		26,280.00	_		26,280.00		64,720.00
Highland Campus Health 5231		128,791.66	5,000.00	5,000.00	133,791.66		368,466.67
Rentech 5232		48,800.00	0,000.00	5,000.00	48,800.00		300,400.07
Tige Infrastructure 5233		144,397.68	•	*	144,397.68		74,238.00
Robinson Fan 5237		126,482.00	-	_			469,394.09
			-	-	126,482.00		
Reg Website 5240		4,317.07	-	-	4,317.07		682.93
TTU Pharmacy School 5242		-	-	~	050 770 00		-
Lauren Holdings 5245		259,770.00	•	-	259,770.00		44.000.00
36/18 A/E 5246		23,800.00	-	-	23,800.00		11,200.00
Teleperformance USA 5247		88,040.00	-	**	88,040.00		668,960.00
BCBSTX Reroof Construction 5249		781,098.40	-	-	781,098.40		49,621.60
Shelter Distribution 5250		44,724.96	-	-	44,724.96		48,117.04
PWP Industries Ph I 5251		610,993.77	h	-	610,993.77		159,469.23
Abilene Internet 5252		59,340.00	**	-	59,340.00		-
Integrated Clinic Research 5253		÷	-	+	-		695,502.00
SBIR/STTR 5255		23,283.51	-	-	23,283.51		-
Coca Cola 5256		300,000.00			300,000.00		
Welder Training Program 5257		141,824.36	-	-	141,824.36		-
Genesis Network 5258		353,533.33	-	-	353,533.33		739,100.00
URS Consultants 5259		-	11,252.00	11,252.00	11,252.00		2,500.00
Carter Burgess 5260		222,323.88	10,831.35	10,831.35	233,155.23		116,164.77
Fehr Foods 5261		118,091.53	-		118,091.53		-
TMAC 5262		30,000.00	_	_	30,000.00		30,000.00
SBIR/STTR 5263		37,612.59	7,387.75	7,387.75	45,000.34		226,399.66
EASI 7th Doc 5265		86,119.14		-	86,119.14		188,880.76
BMWT Leasing 5266		-	_		00,110.11		10,533.00
ABTEX Beverage 5267			_	_	-		1,599,040.00
MSSC Training 5269		35,479.08	-	-	35,479.08		47,925.92
Receptor Log 5270			ለ2 247 GO	43,247.60			
WTCIC 5272		57,404.62	43,247.60	43,247.00	100,652.22		1,899,063.88
		16,582.00	-	-	16,582.00		16,582.00
Accelerator A/E 5274		8,164.39	*	**	8,164.39		8,635.61
Miscellaneous Activities 2785	<u>c</u>	354,189.86	E 704 404 00	e 704 404 CO	354,189.86	e	10 070 005 50
TOTAL ENCUMB. / EXPENDITURES	\$	88,566,838.02	\$ 721,184.23	\$ 721,184.23	\$ 89,288,022.25	\$	10,270,235.50

TOTAL FUND BALANCE UNENCUMBERED FUND BALANCE

DEVELOPMENT CORPORATION OF ABILENE STATUS OF FUNDS @ OCTOBER 31, 2007

		Amount Obligated		Prior Years Disbursed		Current Month Disbursed		Current Year Disbursed	Amount Encumbered		Balance
	::										
BALANCE OF OBLIGATED PROGRAMS			_							_	
Business Services Division	\$	617,070.00	\$	-	\$	63,409.16	\$	63,409.16	\$ -	\$	553,660.84
DCOA Annual Contracts		227,470.00		-		27,570.89		27,570.89	-		199,899.11
Abilene Industrial Foundation (4950)		731,950.00		-		~		•	-		731,950.00
Caruth Small Business Dev Cntr (4951)		195,000.00		•		-		-	-		195,000.00
Chamber Military Affairs (4952)		70,000.00		-		•		-	-		70,000.00
Airport Business Dev Mgr (4953)		0.500.007.00		~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		-		-	25.054.40		(0.00)
EASI Records Const. 4990		2,506,297.00		2,440,442.58		-		-	65,854.42		(0.00)
Murf Systems 4998		151,665.00		151,665.00		00.405.40		00.405.40	-		-
Bandag Training 5203		842,220.00		516,334.72		29,135.48		29,135.48	296,749.80		*
Rentech 5207		335,360.00		335,360.00		-		-	22.450.00		-
Sunoco Logistics 5208		177,000.00		143,544.00		-		•	33,456.00		0.04
EASI 04 5213		3,272,938.00		1,020,937.66		-		-	2,252,000.00		0.34
EHT 5216		98,300.00		98,300.00				-	-		=
Fehr Food 5220		1,045,020.00		521,670.00		523,350.00		523,350.00	-		=
Research Ins 5221		500.00		500.00		=		-	-		*
Advanced Trailer 5224		29,750.00		29,750.00		=		-	+		
Transcend Services 5227		280,158.00		280,157.82		₩		*	-		0.18
Bandag Building Improv 5228		44,260.00				-		-	44,259.24		0.76
Glazers Ph III 5229		91,000.00		26,280.00		-			64,720.00		-
Highland Campus Health 5231		502,259.00		128,791.66		5,000.00		5,000.00	368,466.67		0.67
Rentech 5232		48,800.00		48,800.00		-		-			-
Tige Infrastructure 5233		218,636.00		144,397.68		-		-	74,238.00		0.32
Robinson Fan 5237		595,876.00		126,482.00		-		-	469,394.09		(0.09)
Reg Website 5240		5,000.00		4,317.07		-		-	682.93		-
TTU Pharmacy School 5242				-		-		-	-		**
Lauren Holdings 5245		259,770.00		259,770.00		-		-			•
36/18 A/E 5246		35,000.00		23,800.00		-		-	11,200.00		**
Teleperformance USA 5247		757,000.00		88,040.00		-		~	668,960.00		-
BCBSTX Reroof Construction 5249		830,720.00		781,098.40		-		-	49,621.60		-
Shelter Distribution 5250		92,842.00		44,724.96		-		-	48,117.04		-
PWP Industries Ph I 5251		770,463.00		610,993.77		-		-	159,469.23		-
Abilene Internet 5252		59,340.00		59,340.00		*		•	<u>-</u>		-
Integrated Clinic Research 5253		695,502.00				-		-	695,502.00		
SBIR/STTR 5255		23,284.00		23,283.51		*		~	-		0.49
Coca Cola 5256		300,000.00		300,000.00		-		-	-		-
Welder Training Program 5257		141,824.00		141,824.36		-		-			(0.36)
Genesis Network 5258		1,092,633.00		353,533.33		<u>.</u>		- 	739,100.00		(0.33)
URS Consultants 5259		15,127.00				11,252.00		11,252.00	2,500.00		1,375.00
Carter Burgess 5260		349,320.00		222,323.88		10,831.35		10,831.35	116,164.77		-
Fehr Foods 5261		118,092.00		118,091.53		Ψ.		•	-		0.47
TMAC 5262		60,000.00		30,000.00		-		-	30,000.00		-
SBIR/STTR 5263		271,400.00		37,612.59		7,387.75		7,387.75	226,399.66		u
EASI 7th Doc 5265		275,000.00		86,119.14		•		*	188,880.76		0.10
BMWT Leasing 5266		10,533.00		**		-		-	10,533.00		-
ABTEX Beverage 5267		1,599,040.00		-		•		•	1,599,040.00		-
MSSC Training 5269		83,405.00		35,479.08		-		-	47,925.92		-
Receptor Log 5270		2,000,000.00		57,404.62		43,247.60		43,247.60	1,899,063.88		283.90
WTCIC 5272		33,164.00		16,582.00		-		-	16,582.00		
Accelerator A/E 5274		16,800.00		8,164.39		•		-	8,635.61		-
Prrior Year Program									82,718.88		
Miscellaneous Activities 2785		354,189.86		354,189.86		-		-	-		-
BALANCE OF OBLIGATED PROGRAMS	\$	22,330,977.86	\$	9,670,105.61	\$	721,184.23	\$	721,184.23	\$ 10,270,235.50	\$	1,752,171.40
Contingent Liabilities				······						\$	_
UNDESIĞNATED FUND BALANCE	(unencu	imbered balance less	obli	gated programs an	d cor	ntingent liabilities)			-	21,443,000.81
5004 B					_						
DCOA Board approved projects waiting for s	igned (EX	PIRATION DAT	E						
Integrated Clinical Research 5253		64,000.00		12/19/2007							
MSSC Additional Funding 5269		90,060.00		03/25/2008							
Welder Training Additional Funding 5257		37,600.00		03/25/2008							
Accelerator A/E 5274		335,000.00		03/25/2008							
Project SSH 5271		402,455.00		01/31/2008							
Research Center 5273		3 000 000 00		03/25/2008							

03/25/2008

04/16/2008

3,000,000.00

(460,000.00) 3,469,115.00

Research Center 5273

PWP Project LF 5251

ECONOMIC DEVELOPMENT DEPARTMENT SERVICE EVALUATION REPORT OCTOBER 2007

PERFORMANCE DATA SERVICE ANALYSIS

<u>Staff:</u> Richard Burdine-Assistant City Manager for Economic Development; A.C. Alrey-Business Services Director; Kim Tarrant-Contracts Administrator; David White-Construction Projects Manager, Susan Campbell-Secretary to Assistant City Manager.

City of Abilene/Business Services - Funding Sources: DCOA

DCOA approved a one-year contract with the City of Abilene beginning 10-1-07 in the amount of \$617,070 for operating expenses for the Business Services Division, plus \$175,000 for maintenance expenses for DCOA-owned properties.

During the October meeting, the DCOA approved amended assistance for PWP Industries (Project LF). Total funding for Phase 1 & 2 under the existing agreement decreases by \$460,000 and the number of jobs to be created in Phase 1 increases from 65 to 110. The number of jobs to be created in Phase 2 decreases from 55 to 32, for total projected new job creation in both phases of 142. Because PWP is ready to move into Phase 2 expansion, the board authorized staff to negotiate with an architectural firm to design the expansion of Spec 2, adding 120,000 to 130,000 sq ft of warehouse space to the existing structure.

Also approved is additional funding to establish a research center in Abilene. Prior funding of \$2,725,000 has increased to \$3 million in exchange for an additional staff position.

TTU Small Business Development Center - Funding Sources: DCOA and Federal Govt. (SBA)

DCOA approved a one-year contract beginning 10-1-07 in the amount of \$195,000 to reimburse SBDC for counseling services provided to Abilene residents.

A total of 133 Abilene client sessions were held this month with 23% being new clients. Three new businesses opened, and 40 new jobs were reported. Attached is a summary of monthly activity.

<u>Abilene Industrial Foundation, Inc./Abilene Chamber of Commerce</u> - Funding Sources: DCOA and Public Donations

DCOA approved a one-year contract with AIF/ACOC beginning 10-1-07 in the amount of \$801,950: \$421,450 for AIF operating, \$140,000 for AIF marketing, \$170,500 for Dyess AFB retention efforts, and \$70,000 for Military Affairs Committee expenses and staff expenses incurred.

During the month, AIF responded to 16 requests for information. Staff visited 18 local companies, 6 out-of-town companies/consultants and hosted 2 visits to Abilene by prospects. The Develop Abilene website experienced 52,795 hits with 1,227 unique visits. Attached is a year-to-date summary of activity for this year and last.

SMALL BUSINESS DEVELOPMENT CENTER OCTOBER 2007 UPDATE

Billable Hours:

250.75 Abilene business counseling hours for the month of October

133 Client sessions conducted for the month of October

30 New clients

8 Workshops

289 Attendees

Businesses Created:

3 Month of October

1 Retail

1 Manufacturing

1 Accommodation/Food Services

3 Year-to-Date

1 Retail

1 Manufacturing

1 Accommodation/Food Services

Jobs Created (Full Time Equivalents):

40 Month of October

22 Retail

2 Manufacturing

15 Accommodation/Food Services

1 Educational Services

40 Year-to-Date

22 Retail

2 Manufacturing

15 Accommodation/Food Services

1 Educational Services

Capital Formation:

\$5,564,900	Month of Octob	per
	\$22,000	Service
	\$530,400	Retail
	\$12,500	Manufacturing
	\$5,000,000	Accommodation/Food Services
\$5,564,900	Year-to-Date	
\$5,504,500	\$22,000	Service
	\$530,400	Retail
	\$12,500	Manufacturing
	\$5,000,000	Accommodation/Food Services

abilene Industrial Foundation

Monthly Marketing Summary
October 2007

Total leads received/responded to: 16/8

- 2 AIF Website
- 8 Referral
- 3 Organizations
- 2 Consultants
- 1 Direct to AIF

New prospect files opened: 0

Prospect visits to Abilene: 2

- Siemens
- PWP 2

Retention visits: 18

- Darby Enterprises
- Rentech
- Fehr Foods
- Reynolds Manufacturing
- Rita Barber
- Hirschfeld Steel
- Texas Aerospace
- FPL
- Bandag

Trade shows / conferences: 4

- AWEA San Diego (Ehrie)
- CoreNet Atlanta (Robinett)
- TMCN Conference Abilene
- IEDC Training Dallas (Robinett)

Events: 2

- 10/3 Hosted dinner for PWP corporate
- 10/17 Hosted PWP reception/tour for Commissioner of Agriculture, Todd Staples

Prospect/Consultant visits: 6

- Avanti Wind Systems
- Jeffrey Sheehan, GVA Cawley
- JT Walker, Mohr Partners
- Keith Reeves. Mohr Partners
- Amanda Koonce, Grubb & Ellis
- Lee Higgins, Deloitte

Website hits/visits:

- Hits 52.795
- Unique visits 1,227
- Visits 1,882

Retention visits (continued):

- Mrs. Baird's
- Tigé Boats
- Peerless
- PWP
- Zoltek
- Highland Campus Health
- Direct Energy
- Sears Methodist Retirement Sys.
- Glazers

E-Newsletters: 116

Monthly E-Newsletter

Presentations:

- American Boiler Association
- Abilene Apartment Association

Activity	Oct 07	Oct 06	YTD 07/08	YTD 06/07
Number of ads placed	0	0	0	0
E-Newsletters	116	120	116	120
Prospect files opened	0	0	0	0
Consultant contacts	4	1	4	1
Retention contacts	18	1	18	1
Prospect visits to Abilene	2	2	2	2

Development Corporation of Abilene, Inc.

٨įu	Past Due	i.	Yes	No	ν Ω	N _o	J) No	ON O
10= Interest Only	Payment Type	Annual (PO)	Annual (PO)	Annual (PO)	Monthly (P&I)	Monthly (P&I)	Monthly (P&	Annual (PO)
PO= Principal Only	Guarantor	None.	none	None.	None.	Corporate Guaranty from Tige Boats, Incorporated	Wayne Lanham, Terry Monthly (P&I) Lanham	Wayne Lanham, Terri Lanham
D/T= Deed of Trust	Collateral			Letter of Credit No. SM213612W issued 5-6-05 by Wachovia Bank, NA for \$50,000.	\$892,376.08 1st lien D/T on 4549 FM 18, Abilene, Texas.	\$3,847,400.00 1st lien D/T on 40 acres and new manufacturing plant located at 1801 E. Hwy 36, Abilene, TX.	1st lien D/T on 2989 Pine St., shared with FNBA for \$396,000 loan. Partcipation renewed 8-30-05 for 3 more yrs at WSJ Prime minus 1.5% (or 5%).	HRB-59N 2 RAM Horizontal Baler, Ser #0598121, manufactured in 1995 by Harris Waste Management Group, and 60" wide x 41'6" long, 1/4" plate, 9" pitch steel belt conveyor, Ser #B3977, manufactured in 1995 by Hustler Conveyor Company.
P&I= Principal and Interest	DCOA Balance	\$56,700.00 None.	\$55,660.00 none	\$20,250.00 Letter of 5-6-05 b \$50,000.	92,376.08 1st lier Texas.	547,400.00 1st li mam Hwy	\$135,560.65 1st li FNB renev Prim	\$64,467.00 HRB #059 Harr 60" v steel mann Con
2	DCOA Int Rate B	0% \$5	\$\$ %0	0.0 \$2	88 %0	83;8	8% \$1	0.0
Int= Interest	Maturity Date II	08/02/2009	05/12/2011	05/31/2008	03/24/2012	07/01/2031	08/30/2008	12/31/2009
	Origin. Date	08/02/2004	05/12/2005 05/12/2011	05/06/2005	03/24/2005	12/30/2005	08/30/2002	01/01/2007 12/31/2009
	Original Loan Amt	\$155,000.00	\$115,000.00	\$50,000.00	\$1,050,000.00 03/24/2005 03/24/2012	\$4,000,000.00 12/30/2005 07/01/2031	\$184,000.00	\$75,000.00
Loan Summary as of 09/30/07 F= Fixed Rat	Purpose	DCOA 402CEDAR760 To abate asbestos and make improvements to the facility located at 402 Cedar, to be occupied by EHT (Enprotec/Hibbs & Todd)	to purchase used equipment from Leapfrog Technologies and relocate some equipment to 2913 South 1st.	For construction of new facility in Tye, TX.	Purchase of 4549 FM 18 former Cummings Sign bldg) for \$650,000, plus \$400,000 for improvements.	Permanent financing for construction of new plant. Pmt @ \$3600/mo beg 7-5-06 until maturity on 7-1-2031. True-up pmts due 6-1-14, 6-1-21, 6-1-28. Additionally, monthly pmts of \$100 for each boat producted the previuos month in excess of 36.	Permanent financing for construction of new warehouse at 2989 Pine St. FFB Participation No. 1924.	To provide financing for the purchase of improvements made to the property located at 3125 Pine St., Abilene, TX.
nas ugo	Account	02CEDAR760	ABINT05	APT760	BNDG760	BBP760	BMWT02RE	BMWT07
	Lender	DCOA	DCOA	DCOA	DCOA	DCOA	FNBA	DCOA
	Borrower	402 CEDAR, LLP	ABILENE INTERNET LLC	APT ADVANCED TRAILER AND EQUIPMENT, LP	BANDAG, INC.	3.12	BMWT LEASING, INC	BMWT LEASING, INC.

Past Due	No	ž	No No	2
Payment Type	Monthly (P&I)	Annual (PO)	Annual (PO)	Monthly (P&I)
Guarantor	Day Sign Company, inc.			Limited guaranties from William Henry Buttery, Buttery Company, L.L.P., Brenda Ann Buttery Durst, and John David Buttery
Collateral	Ist lien Deed of Trust on 5050 E. Hwy 80, plus Assignment of Rent, Income, and Recipts from Day Sign Company	\$3,522,182.98 D/T and Security Agmt for 5425 North 1st Street and all equipment. Lien is subordinated to First Financial Bank, N.A.	Irrevocable Standby Letter of Credit #002286 issued 11-2-06 by First Financial Bank, N.A. on behalf of Rain Dance Capital, Inc. in the amount of \$1.3 mill. to expire 11-2-07. LOC can be extended 1 more year unless notified by FFB 30 days prior to expiry.	lst lien D/T on 417 Mesquite St., superior to Norma Buttery's lien taken at time of purchase, 10-1-01 as evidenced by a Subordination Agreement of Deed of Trust. Int. is due quarterly on 6-14-02 and 9-14-02, pmts beg. 10-14-02 thru 9-14-12.
DCOA Balance	\$215,174.65	\$3,522,182.98	\$836,366.67	\$109,951.87
DCOA Int Rate	2.5	0.0	%0.0	4.0%
Maturity Date	10/15/2018	06/30/2012	2006 07/31/2011	09/14/2012
Origin. Date	10/15/2003	10/01/2006		03/14/2002 09/14/2012
Original Loan Amt	5335,286.00	\$3,582,332.98 10/01/2006 06/30/2012	\$1,740,000.00 11/02/	\$200,000.00
Purpose	DCOA sold and financed 5050 E. Hwy 80 to Jacob G. Day, which will be leased to Day Sign Company, Inc. Sales price is \$390,286. Day was given upfront price reduction of \$55,000 to be earned over 3 years for jobs retained at \$1,666,67 each. Interest only for 6 mos with principal amort. beginning 5-15-04. Further principal reductions can be earned for 3 years for job creation at \$10,000 each.	Renewal of balance of DCOA loan FEHR05EQ (\$2,538,480) and combination with FFB participation no. 1857 (\$113,734.95), participation no. 1776 (\$199,675.19) and participation no. 1888 (\$730,442.84).	To partially offset operating costs associated with the newly established office in Abilene located at 500 Chestnut, Ste. 200.	DCOA 3UTTERY-02-0 ilmprovements to real estate located at 417 Mesquite, Abilene, TX, a 27,000 s.f. bldg. Facility was purchased from West Texas Wholesale Supply. Operates under Buttery Hardware Company, LLP, delivering plumbing and electrical supplies over most of Texas.
Account	760DAY	FEHRO6	GENNET06	UTTERY-02-4
Lender	DCOA	DCOA	DCOA	DCOA 3
Borrower	DAY, JACOB G. DCOA	FEHR FOODS, INC.	GENESIS NETWORKS SOLUTIONS, INC.	HBWJ PARTNERSHIP, LTD.

Past Due	No.	o Z	Q	Š	°Z	o _N
Payment Type	Annual (PO)	Annual (PO)	Amual (PO)	Annual (PO)	Annual (PO)	Monthly (IO)
Guarantor	None	None.		None.		Michael G. Farmar, CEO and Bradley D. Knickel, Director
Collateral	None	None.	Security Agreement dated 9/15/06 and UCC-1 on all equipment purchased with Note funds.	Security Agreement and UCC filing on all equipment purchased with note funds.	Security agreement and UCC filing on equipment purchased.	1st lien D/T on 1.671 acres at 217 CR 287, Merkel, TX
DCOA Balance	\$150,000.00 None	\$847,434.00 None.	\$100,000.00	\$75,741.67	\$93,435.86	\$18,591.74
DCOA Int Rate	0.0	0.0	%0	%0	%0	3.25
Maturity Date	07/31/2017	07/31/2014	09/15/2006 03/31/2009	03/14/2008	08/31/2008	01/17/2003 01/17/2008
Origin. Date	06/01/2007	06/01/2007	09/15/2006	02/23/2005	09/01/2003	01/17/2003
Original Loan Amt	\$150,000.00	\$1,044,622.00 06/01/2007 07/31/2014	\$100,000.00	\$110,000.00	\$170,000.00	\$35,000.00
Purpose	Offset operating costs for the creation of research jobs in TTU School of Pharmacy, 1718 Pine St., Abilene, TX. Principal reductions applied annually (beg. 7-31-08) at the rate of 7% of salaries expended for research during the previous 12 mos.	Reimbursement for eligible infrastructure costs associated with construction of the TTU School of Pharmacy, 1718 Pine St. Principal reductions of \$149,232 earned annually and applied for 7 yrs beg 7-31-08.	The purchase of new equipment necessary to implement the electronic medical records software developed by Catalis and installed on various client university campuses & used in conjunction with Borrower's medical billing program.	The purpose of this loan is to provide financing for the purchase of new equipment and other relocation and start-up needs of Borrower for the Abilene facility.	Purchase office furniture, fixtures, and equipment, including, but not limited to, computer network system, phones and phone system, and other computer equipment. Reimbursement of purchase price, delivery, & installation.	Purchase facility in IXX industrial Park in Merkel at 217 CR 287. Monthly pmts of interest only until 8-17-03, when pmts increase to \$357.26.
Account	нмсттиг	нмстти	HIGH760	HCHG760	Holland 760	Horizon2003
Lender	DCOA	DCOA	DCOA	DCOA	DCOA	рсол но
Borrower	HENDRICK MEDICAL CENTER	HENDRICK MEDICAL CENTER I	HIGHLAND CAMPUS HEALTH GROUP	HIGHLAND CAMPUS HEALTH GROUP, L.P.	HOLLAND TRAINING & DEVELOPMEN T, INC.	HORIZON AG- PRODUCTS

Past Due	8	%	Š	Š	Ž
Payment I Type	Annual (PO)	Annual (PO)	Annual (PO)	Monthly (P&I)	Annual (PO)
Guarantor	C. Cleve Whitener	NA	лопе		Robinson Industries, Inc.
Collateral	2nd lien D/T on the office plus improvements located at 901 S. 1st St.	\$1,440,000.00 Irrevocable Standby Letter of Credit #SE446616W in the amount of \$1,800,000 by General Electric Capital Corporation to expire 3-1-11. Automatic reductions will occur each March 1 for 5 years in the amount of \$360,000, beginning 3-1-07.	unsœured	37+ acres at 5725 E Business I-20. DCOA's security interest in property is subordinate and inferior to FFB's security interest.	Eqmt, machinery, furniture and fixtures in Abilene, and 2nd lien D/T on 2424 Oak St., Abilene, TX.
DCOA Balance	\$72,505.68	\$1,440,000.00	\$65,840.00	\$396,829.09	\$291,532.91
DCOA Int Rate	%0	%0	0	P - 4%	%0
Maturity Date	04/14/2013	03/01/2011	12/31/2011	06/12/2008	12/31/2010
Origin. Date	04/14/2006 04/14/2013	09/11/2006	03/08/2005	04/12/2002 06/12/2008	10/03/2006 12/31/2010
Original Loan Amt	\$853,098.00	\$1,800,000.00 09/11/2006 03/01/2011	\$150,000.00	\$788,152.54	\$452,409.00
Purpose	For expenses associated with construction of an approx. 21, 500 s.f. addition to its offices located at 901 S. Ist St., recruiting, relocation, and purchase of office furniture and eqmt to accommodate growth. Principal reductions are carned thru creation of 42 new jobs.	To reimburse @15% of invoice for equipment purchases plus installation costs for the Abilene plant at 6450 Five Points Parkway.	the purchase of additional equipment by Borrower to be located at Borrower's Abilene, Taylor County, Texas facility at 5025 East Business F.20.	FNBA purchased note from ASB, terms to remain same Loan #3419656, Participation #1876; Note renewed 6/12/07 2/FFB - Loan #1857923773 - part. Bal. \$419,756.14	DCOA ROBFANS06 Relocation costs (\$40,000), building investment incentive (\$336,000), and equipment investment incentive (\$76,409) for property at 2424 Oak, Abilene, TX. Replaces note dated 8-29-05 in the amt of \$196,450 with a balance of \$40,000.
Account	DH1760	PWP760	RNTCH760	Rentz03RE	ROBFANS06
Lender	DCOA	DCOA	DCOA	FFB	DCOA
Borrower	LAUREN HOLDINGS, INC.	PWP INDUSTRIES, INC.	RENTECH BOILER SYSTEMS, INC.	RENTZ FAMILY PARTNERSHIP, LIMITED	ROBINSON FANS ABILENE, INC.

Past Due	[©]	°Z	Yes	S S
Payment I	PO)	Monthly (PO)	Monthly (PO) Yes	Annual (PO)
Guarantor	None,		None.	Zoltek Companies
Collateral	None.	1st lien D/T on property - 24.849 acres of land out of Section 52, Blind Asylum Lands, Abilene, Taylor Co., TX - Filed Vol. 2066 Pge 460 Taylor Co.01/30/95. Partial Release of Lien filed 3-20-97 in Book 2219, Page 903, for 2.29 acres for public road	Letter of Credit #68005483 dated 3-15-05 issued by Bank of America for \$150,000 to expire 4-30-06, and any and all equipment, machinery, furniture and fixtures located in Atlanta and Abilene. The L/C was released 10-30-05.	\$2,128,994.51 First lien D/T on 52 acres and & buildings located at 1221 Fulwiler Rd, Abilene, Taylor County, Tx
DCOA Balance	\$80,000.00 N	8130,915.04 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	5719,842.18 List	\$2,128,994.51 F
DCOA Int Rate	0	0	0.00	0.00
Maturity Date I	05/13/2009	11/29/2034	03/01/2013	01/31/2008
Origin. Date	05/13/2004 05/13/2009	11/29/1994	03/01/2005	09/29/1998
Original Loan Amt	\$200,000.00	\$192,168.59	\$1,000,000.00 03/01/2005 03/01/2013	\$3,099,287.00 09/29/1998 01/31/2008
Purpose	Permanent financing for costs associated with the relocation of Sunoco's West Texas District Headquarters, including inventory, equipment, furniture, fixtures, and employee moving expenses from Snyder and Denver City to Abilene. Annual pmts are \$40,000 with Sunoco carming \$25,000 each year by maintaining headquarters in Abilene.	DCOA 94EXPO760 Purchase land from DCOA \$192,168.59 11/29/1994 11/29/2034	To offset start-up costs, first year operating losses and to support the creation of 104 new jobs in Abilene.	Purchase 100,000 sf and 40,000 sf shell buildings at 1221 Fulwiler Abilene
Account	SUN760	94EXPO760	TRANS760	9720LТЕК
Lender	DCOA	DCOA	DCOA	DCOA
Borrower	SUNOCO PIPELINE, LP	TAYLOR CO EXPO	TRANSCEND SERVICES, INC.	ZOLTEK

\$16,367,752.58

3.14



Abilene Industrial Foundation, Inc. P.O. Box 2281, Abilene, Texas 79604 174 Cypress Street, Suite 300 Abilene, Texas 79601

Tel.: 325/673-7349 800/299-0005 Fax: 325/673-9193

Website: www.developabilene.com

November 7, 2007



Mr. Richard Burdine Assistant City Manager City of Abilene P. O. Box 60 Abilene, TX 79604

Dear Richard:

In accordance with the terms of the Development Corporation of Abilene contract with the Abilene Industrial Foundation, the following year-end progress report is submitted for the period of October 1, 2006 to September 30, 2007 inclusive.

This report covers all categories listed in the AIF Marketing Plan. A brief summary of the data is as follows:

Spent to Date			
	10/06 thru 3/07	4/07 thru 9/07	10/06 thru 9/07
Leads Received	43	53	96
Leads AIF Responded to	27	31	58
Prospect Files Opened	9	4	13
Retention Visits	28	53	81
Consultant Visits	17	134	151

Much of the focus remained on the Site Selection Consultant. Consultant activities such as sporting events and visits continue to be successful in building relationships to foster future leads and prospects. Additional focus on existing industry and business retention will pay dividends with anticipated expansions of several local industries. Funds expended for print advertising were increased to market SPEC 3.

The enclosures are examples of the marketing material produced to date, as well as a sequence of activities conducted.

If you have any questions we will address them at the monthly DCOA meeting.

Sincerely

Gary Robinett

Director of Marketing and Industrial Recruitment

Abilene Industrial Foundation

CC: Kim Tarrant

Bill Ehrie, President, Abilene Industrial Foundation

Enclosures

Abilene Industrial Foundation FY 06-07 Year-End Marketing Summary April 1, 2007 - September 30, 2007

Publication Advertisements

- New publication ads produced 4
- Total publication advertisement submissions 7
- Total publication advertisement production costs \$692.50
- Total publication/internet advertisement placement costs \$15,628.00

Lead Activity

- Total received from publications 3
- Leads received from all sources excluding publications 50
- Leads AIF responded to (consultants, allies, etc.) 31
- Total pieces of information given out (General Info Packet, building flyers, etc.) 89

Prospect Activity

- New prospect files opened 4
- Prospect visits to Abilene 33

Website and Electronic Marketing

- E-Newsletter distributions 786
- E-Newsletter costs \$1,736.00
- Website/electronic marketing changes & enhancements \$229.29

Trade Show/Conference Activity - 4

- BEDC Houston Gary Robinett
- AWEA Wind Power 2007 Los Angeles, Bill Ehrie/Gary Robinett
- IEDC Annual Conference Phoenix, Bill Ehrie
- National Manufacturing Week Trade show Chicago, Gary Robinett

Consultant/Retention/Expansion Activity - 134

- Consultant/Prospect visits 12
- Manufacturers Luncheon Nov 06 (42)
- Commercial Realtors Luncheon April 07 (26)
- Ranger Game May 07 (18)
- Cowboy Game August 07 (18)
- Dove Hunt Sept 07 (18)

Marketing Videos

• 0

Existing Business Activity

Retention Visits – 53

Abilene Industrial Foundation Marketing & Retention Activities April 1, 2007 - September 30, 2007

- Monthly updates of all printed marketing/informational materials for Fact Book, Abilene File, and Call Center Book including Labor Market Review; Cost of Living; Building Permits; Wage Surveys, Sales & Use Tax, Living Units Available, etc.
 - Created new General Information Packet incorporates many of the documents listed above into a more concise format
- Commercial Property Snapshot updates
- Hosted Manufacturer and Commercial Realtor Luncheons
- Conducted quarterly AACRA Cost of Living Survey
- Development and update of current building inventory materials
- Development and preparation of individual prospect packages
- Hosting of prospect visits to Abilene including tours to specific sites
- Consultant activity
 - Texas Ranger Game Arlington
 - o Dallas Cowboys Game Irving
 - Annual Dove Hunt Abilene
- Visits to Site Selection Consultants Dallas/Ft, Worth
- Trade Show attendance
 - National Manufacturing Week Trade Show Chicago, Gary Robinett
- Conference attendance
 - BEDC Houston Gary Robinett
 - AWEA Symposium San Diego, Bill Ehrie
 - o IEDC Annual Conference Phoenix, Bill Ehrie
- Prospect Visits
 - Los Angeles Gary Robinett/Bill Ehrie
 - o Washington DC Bill Ehrie

Attachment 3

Abilene Industrial Foundation Marketing Budget October 2006 through September 2007

Category	Allocation	10/	1/06 to 3/31/07	4/	1/07 to 9/30/07	YTD
Publications (1)	\$ 10,000.00	\$	5,150.00	\$	15,628.00	\$ 20,778.00
Trade Shows (6,10)	\$ 15,000.00	\$	3,801.53	\$	13,787.50	\$ 17,589.03
Newsletter (13)	\$ 4,000.00	\$	1,030.50	\$	1,736.00	\$ 2,766.50
Dyess/ABL Video Costs (5)		\$	(220.00)			\$ (220.00)
Material Development (3)	\$ 36,000.00	\$	6,269.33	\$	692.50	\$ 6,961.83
Internet (2,8)	\$ 10,000.00	\$	300.00	\$	229.29	\$ 529.29
Consultant Contacts (12)	\$ 60,000.00	\$	5,200.79	\$	44,664.96	\$ 49,865.75
Contingency	\$ 5,000.00			\$	10,000.00	\$ 10,000.00
Total	\$ 140,000.00	\$	21,532.15	\$	86,738.25	\$ 108,270.40

DEVELOPMENT CORPORATION OF ABILENE, INC.

BOARD AGENDA

MEETING DATE: December 18, 2007

PROJECT: Expansion Construction of 6450 Five Points Parkway (Spec 2) to

Accommodate PWP Industries

STAFF: Richard Burdine, CEO

BACKGROUND

PWP began leasing Spec 2 in Five Points Business Park in March 2006. The company began manufacturing operations in the facility in September 2006 and has grown more rapidly than expected. The company has exceeded not only its original employment expectations but also its space needs and would like to expand on-site. During the November 2007 meeting, the board approved a contract with the Tittle-Luther Partnership (TLP) to perform the design work because they designed the original Spec 2 building and were in the best position to fast-track the process.

THE PROJECT

Discussions with PWP management indicate a need for approximately 125,000 square feet of additional warehouse space which will allow conversion of the existing building to exclusively manufacturing. The DCOA and PWP have executed an agreement that provides an annual lease rate based on 5.25% of total project costs.

THE REQUEST

Staff worked with Tittle-Luther Partnership (TLP) and Rose Builders Inc. (Rose) to determine the most efficient way to build the expansion. Rose built the original Spec 2 Building and is well-versed in tilt-wall construction and has a reputation of completing projects on time.

As indicated in Rose's proposal (attached), he is willing to construct the building for cost plus a fee of 4.25% with a substantial completion date in late June 2008 to meet PWP's needs. He will establish a guaranteed maximum price once he has bids from the various subcontractors but the early estimate is \$6,000,000, or approximately \$48.00 per square foot. The low bid for the Spec 3 Building shell was approximately \$52.00 per square foot so I believe the cost is reasonable. If the guaranteed maximum price needs to be revised upward after bids come in, a contract change order will be brought back to the board for consideration.

FISCAL IMPACT

Construction - \$6,000,000

STAFF RECOMMENDATION

Staff recommends approval of an oral resolution authorizing the CEO to negotiate a contract with Rose Builders, Inc. for construction of the Spec 2 Building expansion in which the basis of compensation is the cost of the work plus a fee of 4.25%, with a negotiated Guaranteed Maximum Price not to exceed \$6,000,000.

ATTACHMENTS

Rose Builders, Inc. proposal



Rose Builders, Inc. General Contractors

104 Pine, Suite 708 Post Office Box 1598 Abilene, Texas 79604 Phone: (325) 673-5194 FAX: (325) 675-6183

December 11, 2007

Tittle Luther Partnership 340 Beech Street Abilene, Texas 79601

Re: Addition to an existing building
Development Corporation of Abilene
Abilene, Texas

Gentlemen:

We are pleased to provide this proposal for construction of a 300 X 420 concrete tilt up building as referenced above. Should we be selected to serve as the General Contractor, the following will occur:

- 1. Upon receipt of a letter of intent from the owner, we will move to the job site and layout the building.
- 2. We will obtain competitive bids on all items as the bid packages are supplied to us. Before awarding the subcontracts, they will be reviewed by your firm and the owner.
- 3. Upon completion of the plans & specifications, we would arrive at a guaranteed maximum amount cost and this would serve as the contract amount. The work would be accomplished on a cost of the work basis plus a fee of 4.25%.
- 4. Upon completion of the work, and after all bills are paid, should the actual cost be less than the guaranteed maximum amount, all savings shall accrue to the owner. (Our books are open to you and the owner at all times.)

This proposal is based on the following:

- 1. Insurance will be as per the attached certificate.
- 2. AIA contract document entitled "cost of the work plus a fee", will be used.
- 3. Retainage shall be 5%.
- 4. Since time is critical, all questions to your firm must be answered & responded to within 48 hours.



- 5. We believe this work can be done on a "fast track" basis and we can achieve substantial completion in 185 to 195 calendar days.
- 6. Liquidated damages are not applicable and we will make every effort to provide a secure area to received owners equipment by mid June 2008.

We are prepared to begin this work and move to site on Monday December 17, therefore we need the building pad package in our office on December 17. (We will provide existing elevations for the building pad if your surveyor is unavailable.

Again, we appreciate the opportunity to provide this proposal and we are ready to go to work.

Sincerely,

Jim Rose

Rose Builders, Inc.

DEVELOPMENT CORPORATION OF ABILENE, INC.

BOARD AGENDA

MEETING DATE: December 18, 2007

PROJECT: Exchange of Real Estate with Taylor County, Expo Center

and City of Abilene and Reimbursement to County for

Passage of Freeport Tax Exemption

STAFF: Richard Burdine, CEO

BACKGROUND

Tract A land - In May 1994, the DCOA purchased 24.8 acres of undeveloped land located at the southwest corner of Loop 322 and Lytle Way in Abilene (near the Taylor County Expo Center) for \$190,000 (plus closing costs of \$2,243) in order to assist in the further development of the area along Loop 322 directly across from the Airport. The intent was to lease the land to the Expo Center until such time as the land could be developed for industrial use or sold. In September 1994, the board authorized the sale of the land to the Expo Center for \$192,168 to assist in the further expansion of the Expo Center area. The DCOA also authorized a loan to finance the sale at 0% interest for 40 years payable monthly at \$400.35. In February 1997, the DCOA agreed to release 2.29 acres of the land for public dedication of street for the Expo Center Subdivision, reducing the collateral acreage to 22.56. The Expo Center has paid a total of \$62,054.25 on the note through November 2007, leaving an outstanding balance of \$130,114.34. Payments have always been received on time.

Tract B land - In November 2002, the DCOA purchased 326.6 acres of undeveloped land at Hwy 36 and FM 18 across Hwy 36 from the Airport (known as the 18/36 Business Park). Forty acres of that were conveyed to Tigé Boats for construction of its new manufacturing plant. The bulk of the remaining acreage is on the north side of FM 18 and extends northward to the railroad tracks. Just to the west and adjoining the DCOA's land is a section of land of about 25 acres owned by the City of Abilene. The City recently re-acquired a portion of the acreage from TxDOT, which originally acquired the land in the 1950's for Loop 322 right-of-way. The 25-acre tract has the potential of being accessed from Hwy 36 and could enhance the DCOA's ability to develop the 18/36 Business Park.

County Freeport Tax Exemption - A constitutional amendment adopted in 1989 authorizes an exemption from ad valorem taxes on items classified as "Freeport property." Freeport property includes various types of goods that are detained in Texas for a short period of time (175 days or less for storage, processing and the like) before being shipped out of state. This exemption was proposed to enhance the ability to attract warehouse/distribution centers to the state by offering a special property tax exemption for the goods they typically handle. If all three taxing entities (city, county and school district) adopt the Freeport Tax Exemption (Freeport), it is called "Triple Freeport," making the area very attractive to warehouse/distribution and other companies that maintain large inventories (see attached survey of site selection consultants).

A taxing unit is free to choose to exempt Freeport property in order to promote economic development, but once the governing body votes for Freeport, the exemption is permanent. Freeport applies throughout the taxing entity's jurisdiction. Therefore, taxing entities that adopt

Freeport may see an initial drop in taxable value caused by existing businesses applying for the exemption until business expansion and attraction can overcome the loss. However, it is important to note that in certain cases, granting Freeport has little or no effect on state funding to a school district. Both Abilene ISD and Wylie ISD voted to adopt Freeport last summer to be effective in the 2007 tax year.

THE PROJECT

In order to entice the County to pass the Freeport Tax Exemption, staff has devised a transfer of land between the entities involved with a cash reimbursement payment to the County in exchange for the County passing Freeport Tax Exemption. The proposed transaction consists of the following:

- 1. DCOA will buy back the Tract A land from the Expo Center for \$62,054 and forgive the remaining principal balance of the note.
- 2. DCOA will deed the Tract A land to City in exchange for the City deeding the Tract B land to the DCOA.
- 3. City will sell the Tract A land to the County for fair market value, which is equal to the benefit to the City for passage by the County of Freeport Tax Exemption.
- 4. County will pass Freeport Tax Exemption.
- 5. DCOA will reimburse the County for any taxes lost from Freeport Tax Exemption over the next 10 years at prorated amounts as follows:
 - a. Years 1 through 5 100% reimbursement
 - b. Year 6 80% reimbursement
 - c. Year 7 60% reimbursement
 - d. Year 8 40% reimbursement
 - e. Year 9 20% reimbursement
 - f. Year 10 10% reimbursement

THE REQUEST

Staff requests the DCOA consider authorizing the CEO to execute the attached draft Memorandum of Understanding between the DCOA, City, County and Expo Center which spells out the sequence of events necessary for the County to adopt Freeport Tax Exemption. A final version of the MOU will be available to the board prior to the meeting.

The estimated amount of funding from the DCOA necessary to reimburse the County for any lost revenue from passage of Freeport is outlined below:

Years 1 through 5	\$	750,000 (@ \$150,000/year)
Year 6	\$	120,000
Year 7	\$	90,000
Year 8	\$	60,000
Year 9	\$	30,000
Year 10	\$_	<u> 15,000</u>
TOTAL	\$1	,065,000

The MOU also stipulates that the County use 25% of the DCOA reimbursement funds for the benefit of the Expo Center. Approval will be subject to approval of the MOU by the Abilene City Council, Taylor County Commissioners and Expo Center board.

FISCAL IMPACT

Estimated reimbursement to County of \$1,065,000 over 10 years

STAFF RECOMMENDATION

Staff recommends the board authorize by oral resolution the CEO to negotiate an exchange of real estate with the City of Abilene, Taylor County, and the Taylor County Expo Center, Inc. and reimbursement to Taylor County of tax revenue lost from adoption of Freeport Tax Exemption in substantial conformance with the attached draft Memorandum of Understanding among the parties.

ATTACHMENTS

Draft MOU Defining Roles and Responsibilities Results of survey from site selection consultants

SADCOAMeeting Memos/FY 2008/RE exchange with Ce Expo and City 121807.doc

STATE OF TEXAS

COUNTY OF TAYLOR

MEMORANDUM OF UNDERSTANDING DEFINING ROLES AND RESPONSIBLILITIES OF THE CITY OF ABILENE, TAYLOR COUNTY, THE DEVELOPMENT CORPORATION OF ABILENE INC., AND THE TAYLOR COUNTY EXPO CENTER, INC.

This Memorandum of Understanding is entered into by and between the City of Abilene, a political subdivision of the State of Texas, hereinafter referred to as the "City", Taylor County, a political subdivision of the State of Texas, hereinafter referred to as the "County", the Development Corporation of Abilene, Inc., hereinafter referred to as the "DCOA", and the Taylor County Expo Center, Inc., hereinafter referred to as the "Expo".

ARTICLE I. PURPOSE

The purpose of this Memorandum of Understanding is to define the responsibilities of the City, County, DCOA and Expo in the transfer(s) of the real property depicted as Tract A and Tract B in the attached exhibits.

ARTICLE II. BACKGROUND

Currently, Expo controls Tract A which it is purchasing from the DCOA. Currently, the balance of the Note held by DCOA is \$130,114.34 (after November 2007 payment) and the Expo is making monthly payments of \$400.35 principle only. The Expo is willing to sell Tract A back to the DCOA for the amount it has paid to date if the DCOA will accept that offer and relieve the Expo of the outstanding balance on the Note. The DCOA is willing to accept Tract A from Expo and refund their payments if the City is willing to exchange Tract B that it acquired from the State of Texas as excess right-of-way for Tract A. Tract B is located adjacent to a large parcel of property owned by the DCOA. The City is willing to exchange Tract B for Tract A if Taylor County is willing to accept Tract A in exchange for passing Freeport Tax exemption that would allow the City to be marketed as a "Triple Freeport" City.

ARTICLE III. TERM

The term of this MOU begins upon the effective date and shall continue until such time the responsibilities of all parties have been fulfilled. The contemplated real estate transactions shall be completed at one closing, on or before March 1, 2008, if reasonably possible.

ARTICLE IV. DCOA'S RESPONSIBILITIES

The DCOA agrees to:

- 1. Purchase Tract A from the Expo for the amount already paid as of the date of the transfer by the Expo toward the Note held by DCOA.
- 2. Deed Tract A to the City in exchange for the City deeding Tract B to the DCOA.
- 3. Pay for any surveys or appraisals necessary to complete the sale or transfers of Tract A and Tract B.
- 4. Reimburse the County for any taxes lost after the passage of Freeport by the County as reported annually by the Taylor County Central Appraisal District. Reimbursement will occur for ten years from the date of the passage of the Freeport Tax exemption provisions. The rate for reimbursement, once approved by the DCOA Board, would be full reimbursement for years 1-5, then decreasing to 80%, 60%, 40%, 20%, 10% of actual tax revenue lost due to the adoption of a Freeport exemption for the years 6-10. Said reimbursement obligation shall survive the dissolution of the DCOA during the 10 year term of said obligation to the extent and in the manner allowed by State law.
- 5. Assist the City in preparing all Contracts for Sale, Warranty Deeds, and Interlocal Agreements necessary to complete the property transfers.

ARTICLE V. COUNTY'S RESPONSIBILITES

The County agrees to:

- 1. Purchase Tract A from the City for fair market value which has been determined to be equal to the benefit to the City for the County's adoption of the Freeport Tax exemption.
- 2. Pass the Freeport provision of the tax code within 30 days from the closing date of the purchase of Tract A from the City.
- 3. Receive reimbursement from the DCOA for lost Freeport taxes for a period of ten years from the date of the passage of the Freeport provisions as set out in Article IV above, and commit to utilizing 25% of the DCOA reimbursement proceeds for the benefit of the Expo in a manner to be determined by the Taylor County Commissioner's Court.
- 4. Assist the City in preparing all Contracts for Sale, Warranty Deeds, and Interlocal Agreements necessary to complete the property transfers.

ARTICLE VI. CITY'S RESPONSIBILITIES

The City agrees to:

- 1. Deed Tract B to the DCOA in exchange for the DCOA deeding Tract A to the City.
- 2. Sell Tract A to the County for fair market value which has been determined to be equal to the benefit to the City for the passage of Freeport by the County.
- 3. Prepare all Contracts for Sale, Warranty Deeds, and Interlocal Agreements necessary to complete the described property transfers.

ARTICLE VII. EXPO'S RESPONSIBILITIES

The Expo agrees to:

1. Deed Tract A to the DCOA for the amount already paid to DCOA by Expo toward satisfaction of the Note held on the property by DCOA.

ARTICLE VIII. TERMINATION AND AMENDMENTS

- 1. Termination by any party shall be effected by the conveyance of a written notification thereof to the other parties at least thirty (30) days in advance of the effective date of the termination. Termination of the MOU is prohibited after the first property transaction is completed.
- 2. Any party can request an amendment to this MOU by giving ten (10) days written notice to all parties. The amendment becomes effective only by the approval and signature of all parties.
- 3. In the event of termination, all costs and expenses incurred by the non-terminating parties through the date of termination will be paid by the terminating party within thirty (30) days of written request(s) for payment by the non-terminating party.
- 4. All notices pursuant to this MOU shall be deemed given when, either delivered in person or deposited in the United States mail, postage prepaid, certified mail, return receipt requested addressed to the appropriate party at the following addresses:

If to the City: The City Manager

City of Abilene P.O. Box 60

Abilene, TX 79604

If to the DCOA: Chief Operating Officer

Development Corporation of Abilene, Inc.

174 Cypress Street, Suite 301

Abilene, TX 79601

If to the County:	Judge George A. Newman
	Taylor County Courthouse
	300 Oak Street
	Abilene, TX 79602
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If to the Expo:

ARTICLE IX. GOVERNING LAW

The laws of the State of Texas shall govern this MOU and all obligations hereunder of the parties are performable in Abilene, Texas. Venue for any legal proceeding is Taylor County, Texas.

ARTICLE X. NON-ASSIGNMENT

This MOU shall be binding upon and inure to the benefit of the parties hereto and their respective legal representatives, successors and assigns. A party shall not have the right to assign any right or duty of this MOU without first obtaining the written consent of all other parties.

ARTICLE XI. SEVERABILITY

Should any provisions of this MOU for any reasons be held to be invalid, illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect any other provision hereof provided such unenforceability, invalidity, or illegality does not prevent the intent of the MOU to effect its stated purposes. If such provision that is determined to be unenforceable, invalid or illegal, prevents all or any part of this transaction from being completed then this MOU and any agreement arising from this MOU shall be voided and all parties thereto released of any liability or obligation to perform hereunder.

ARTICLE XII. ENTIRETY OF MOU

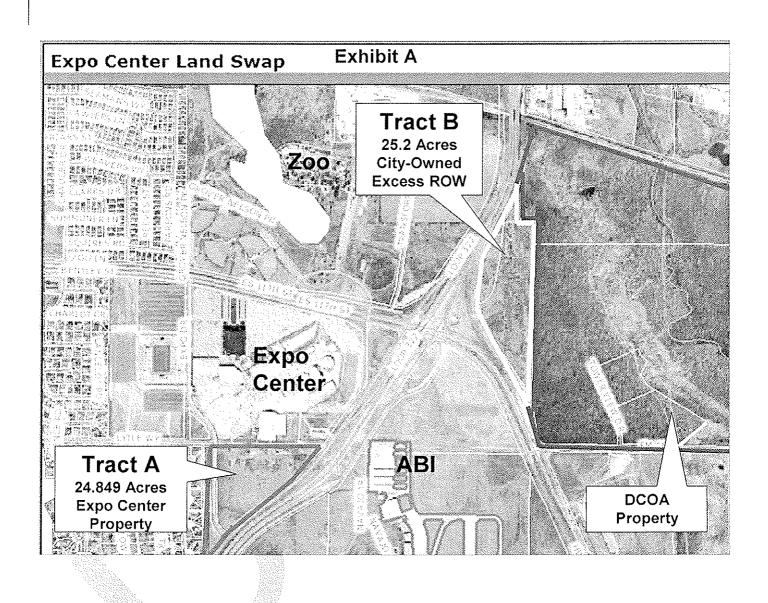
This is the entire MOU between the parties and no modification of this MOU shall be of any force or effect, unless it is in writing and signed by all parties.

ARTICLE XIII. AGENCY RELATIONSHIP

This MOU is not, and does not create, any agency relationship, partnership, joint venture or enterprise, or employment between the parties.

TAYLOR COUNTY, TEXAS
George Newman, County Judge
ATTEST:
EXPO

S. Business, Srves/Freeport Tax Exemption/Expo Land Swap MOU draft 3 121407.doc



TRIPLE FREEPORT TAX EXEMPTION

RESULTS - SURVEY OF SITE SELECTION CONSULTANTS

CONDUCTED BY ABILENE INDUSTRIAL FOUNDATION IN DECEMBER 2007

Site Selection Consultants were asked to rate on a scale of 1 to 5 (1 being most important) the importance of Freeport Tax Exemption in the site selection process.

Craig Hughes – Cushman & Wakefield; Rank-1.5

Comments: Triple Freeport is a very big deal in the DFW Metroplex. Several years ago my focus was the NW corridor of Dallas (Farmers Branch and Carrollton). This area had a 25 million square foot master planned industrial park (one of two in Dallas) and was the premier location for industrial users. The Carrollton/Farmers Branch ISD was reluctant to adopt the Freeport Exemption even while other industrial areas were. As a result there was a mass exodus from this area to competing cities and vacancy grew to unprecedented levels. We led a big push to get Carrollton/Farmers Branch ISD to reconsider. Once they did the tenants came back to the area. The exact same thing occurred with Arlington ISD. Vacancy percentages rose to well over 25% in the industrial areas of Arlington. Again once the ISD adopted Triple Freeport the tenants came back.

What I would want to know is how many of the cities that Abilene competes with have Triple Freeport. It's a lot easier for tenants to move from Arlington to Dallas or Fort Worth to get more favorable property tax treatment and I wouldn't think your industrial users will be packing up to go to Weatherford or Lubbock for triple Freeport. But I do think the new companies considering your area will be placing a lot of emphasis on relative costs of doing business and Triple Freeport will be an important factor of where they decide to locate.

- 2. Bo Bond, Senior Vice President The Staubach Company
 Comments: Yes, very important. Every muni(municipality) in Dallas has gone triple free to be competitive.
- 3. Mike Mullis, J.M. Mullis, Inc.

 <u>Comments:</u> Our firm has completed several new major project establishments in TX; and seldom have we considered any locations that do not offer Triple Freeport Exemption.
- 4. Allen Gump, Executive Vice President, SIOR; Rank-1

 <u>Comments:</u> Even though there are more times than not when it comes into play, I would still rate it a 1. Many companies won't even look where it's not available. However, don't think you can just offer that and that's all you have to do.
- 5. Jim Renzas, President, Site Selection Network; Rank-1

 <u>Comments:</u> Based on our experience in Texas, Triple Freeport is critical to the success of any distribution related development.
- 6. John Castro, Cushman & Wakefield; Rank-1

Comments: I feel it's very beneficial to have Triple Freeport available at a "site of interest" especially for our warehouse/distribution and value-adding projects. We recently completed a project in North Dallas that I feel the city won because they proactively pushed their Triple Freeport capabilities AND offered to assist with the application process necessary to tie the location into the DFW FTZ.

7. David Witcher, Mintax

<u>Comments</u>: Typically Freeport can range in benefit to a company from a four to five on a scale of five. Understand, that the Freeport will benefit a project that is going to ship the goods out of state or country. Triple Freeport will level the playing field for Abilene, understand companies will use other site selection criteria in make a final location decision. Good luck on Freeport. Call me at 214-729-5829 if you have additional questions.

8. David V. Brandon, Senior Vice President, Site Selection Group, LLC <u>Comments:</u> Freeport is important, especially at the semi-finalist stage of competition. Personal property taxes are distasteful to most manufacturing and distribution companies. So, when we are drawing fine distinctions among semi-finalist locations it's likely that the ones without such taxes will fare better. We recently completed a search for a company that eliminated the entire State of Indiana because of the personal property tax: all this despite extraordinary pressures to keep inventories low.

SiBusiness_SrvesiFreeport Tax Exemption\Survey results AIF 1207.doc